# CareerSource Pinellas Compensation Committee Minutes

**Date:** February 4, 2020 – 11:00 am

Location: 13805 58<sup>TH</sup> Street North, Clearwater, FL, 33760

#### Call to Order

Chair Candida Duff called the meeting to order at 11:05 a.m. There was a quorum with the following members participating.

#### **Committee Members in attendance**

Candida Duff, Jack Geller, Barclay Harless (phone), Michael Logal, Debbie Passerini (phone).

## **Committee Members absent**

Karla Leavelle, Kay McKenzie, Amy Van Ness

#### **Staff Present**

Jennifer Brackney, Nancy Schultz, Steve Meier, and Cindy Hockridge.

### Counsel

Stephanie Marchman (phone)

## Action Item 1 - Approval of Minutes

The minutes of the November 14, 2019, Compensation Committee meeting were presented for approval.

Motion:	Jack Geller
Second:	Barclay Harless

The minutes were approved as presented. The motion carried unanimously.

#### Action Item 2 – Anonymous Letter

On January 14<sup>th</sup>, the CEO received a copy of an anonymous letter that was forwarded from the Department of Economic Opportunity.

As requested on January 15<sup>th</sup>, at the Local Workforce Development Board (LWDB) meeting, the CEO responded to the itemized concerns, the best she can. However, some areas of concern have not been investigated at this time given the anonymity of the sender.

## Recommendation:

To send the response letter to the Board of Directors, the Florida Department of Economic Opportunity and staff.

<u>Discussion</u>: Ms. Brackney explained that there were 28 areas of concern in the anonymous letter and these were categorized and addressed in the response letter. It was pointed out that because the letter is anonymous, it is difficult to respond to specific topics in the letter.

The Compensation Committee made a motion to approve the response letter as modified by the Chair of the Board of Directors and send to the Board of Directors, the DEO and staff.

Motion:	Jack Geller
Second:	Michael Logal

The motion carried unanimously.

# Action Item 3 - CSPIN 2019 Employee Handbook

The template utilized for the Employee Handbook was provided by legal and reviewed by the HR Business Partner.

The following is a summary of the recommended changes to the CSPIN Employee Handbook:

Section	Page	Proposed Change		
Mission Statement	6	Reflect web page		
Introductory Period	8	Changed from a 180 Probationary Period to a 90-Day		
		Introductory Period		
Nepotism	10	Added employee in authority unable to make personnel		
		decisions, and added to relations		
Flex Time	12	Flex time can only be earned based on business needs,		
		must be approved and used within the same week.		
Modified Work Schedule	12	MWS is defined as a work schedule that regularly deviates		
		from normal work hours of Monday through Friday from 8am		
		to 5pm. In general, work schedules will only be adjusted by		
		30 minutes increments. Must be approved by the CEO.		
Lunch Periods	13	Must be taken between the hours of 11am-2pm.		
PTO	17	PTO may not exceed a total of 480 hours. Changed from		
		800 hours.		
Personal Days	20	Increased from 3 to 4 days a year. No flex time may be used		
		for personal reasons.		
Leave for Emergency Closing	21	Rewrote this section – added up to 4 days paid maximum		
Absenteeism and Tardiness	24	Eliminated the reference to rolling 12 month period.		
Appearance Policy	24	Updated to professionalism and acceptable /non-		
		acceptable piercings		
Company Car	31	Added this section		
Safe Driver	34	Added this section		
Employee Discipline	40	Rewrote this section		

Upon completion of legal review the following updates have been recommended:

Rearrange order of contents		Table of Contents reflects update
Complaint Policy	10	No requirement to adhere to chain of command, may notify
		any manager comfortable with to discuss the matter
Modified Work Schedule	13	Removed specific hours of modified schedule
Use, Owner and Return of Company	15	Robust and comprehensive description of proprietary
System and Property		information systems, information and property -
		Recommends Adacode (cyber security) review policy
Nursing Mothers Accommodations	29	Added new policy
Outside Employment	49	Added new policy
Problem Resolution	59	Expanded reporting process

# Recommendation:

Approve and adopt the CareerSource Pinellas Employee Handbook, effective April 1, 2020.

<u>Presentation:</u> Stephanie Marchman of Gray-Robinson summarized some of the changes made to the Handbook and explained why some changes were made aligning the Handbook with quasi government agencies and how they are managing employment matters. The following sections were updated: Equal Opportunity (how to handle a complaint toward the CEO/who to go to for a complaint), Hours of Work (modified work schedule & flex time), Use, Ownership of Company Property (robust, standard sections added), Employee Benefits (nursing mother accommodations), Leave Benefits (unpaid leave of absence),

Work Environment/Conduct (appearance & conduct-updated & modernized, public records-added, social media-added, whistle-blower-protection, avenues for complaints), Employee Discipline (modernized), Problem Resolution (modernized), and language related to employment-at will/termination.

<u>Discussion:</u> There was discussion regarding the Employment Status section, paying severance and an employee leaving without working a notice. There is no provision in the Handbook regarding severance.

The Compensation Committee made a motion to recommend approval of the 2019 Employee Handbook as presented. The motion carried unanimously.

Motion:	Michael Logal
Second:	Jack Geller

#### Action Item 4 - Administrative Policies

As part of the Compliance Review, USDOL/DEO have requested CareerSource Pinellas review and update three (3) Administrative Policies. The modification of these policies helps ensure alignment with rules and regulations outlined by United States Department of Labor (USDOL), Department of Economic Opportunity (DEO) and CareerSource Florida (CSF). CSF Strategic Policies are high level principles or directional statements to inform or clarify federal or state legislation, policies or workforce system strategies that are approved by CSF Board.

On November 14, 2019, the following CSPIN Administrative policies were presented and approved by the Compensation Committee.

- Ethics and Transparency
- Conflict of Interest
- Authorization of Bonuses and Pay Raises

On November 20, 2019, the Board of Directors approved a motion to withdraw the Authorization of Bonuses and Pay Raises Policy from Action Item 9 and send it back to the Compensation Committee and suggested the following language be considered:

"The Local Workforce Development Board will approve all performance evaluation increases/stipends, bonuses, pay ranges, and benefit stipends."

- Ethics and Transparency
- Conflict of Interest
- Authorization of Bonuses and Pay Raises

## Recommendation:

Review, approve and adopt a Authorized Compensation Policy.

<u>Discussion:</u> Ms. Brackney provided background on the policy language relating to Authorization of Bonuses and Pay Raises. Several policy options were reviewed, focusing on discussion by the Board related to approve over-arching compensation decisions rather than every change of status.

The Compensation Committee made a motion to approve the Compensation Policy and send to the BOD March meeting for final approval.

"The Local Workforce Development Board will approve all policies related to the budget, performance evaluations, bonuses, pay ranges and benefits."

Motion:	Jack Geller
Second:	Michael Logal

## The motion carried unanimously.

# Information Item 1 - Employee Health and Wellness Plan

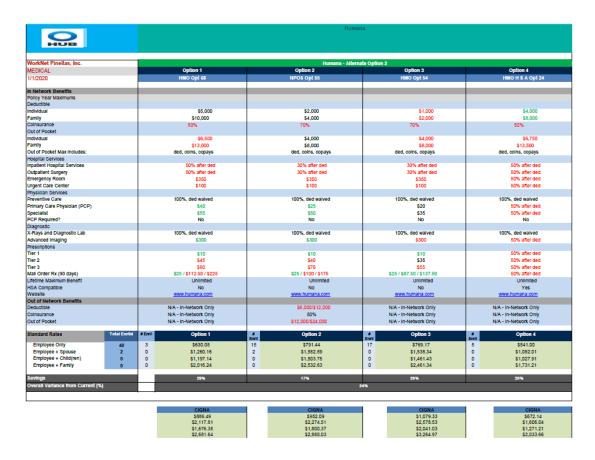
At the September 18<sup>th</sup> Board meeting, the Board of Directors adopted the Hybrid Benefit Option #3. The plan offers a benefit stipend for employees to participate in a cafeteria style benefit plan. The cafeteria plan allows employees to make their choice from various categories of health and wellness benefits. The benefit stipend is offered at a flat, standardized rate for all employees; it is not based on salary. The stipend is calculated based upon the estimated cost of a comprehensive, competitive benefits package. In addition to having choice, the plan offers a fixed benefit component including Life Insurance, AD&D, Long and Short Term Disability that is offered to all employees at no cost to them.

The Hybrid Benefit Plan offers 1) Medical stipend to equal the premium of the minimum essential plan, 2) Benefit stipend of a flat rate, standardized amount to spend on cafeteria plan offering of benefits and 3) Fixed benefit of Life Insurance, AD&D and Long and Short Term Disability. The total cost of the Hybrid Benefit Plan is \$13,155.97 per employee. This amount is slightly higher than the \$13,080 initially estimated.

At this time, the current census is 61 full-time employees with 38 employees (62 percent) currently enrolled in CareerSource Pinellas-sponsored health insurance.

HUB, benefits broker approved by the Board, went to market due to an increase in Cigna rates. Humana was selected as the provider due to an overall savings of 24 percent compared to a comparable Cigna renewal. Principal was selected as the provider of dental and vision.

All employees had health, dental, vision and other insurance benefits effective on January 1, 2020.

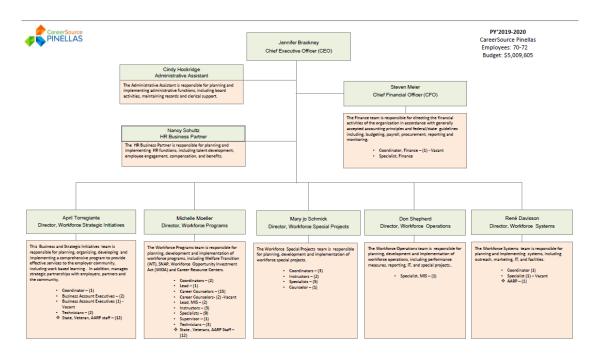


## Information Item 2 - Organizational Chart

As part of the Compliance Review, USDOL/DEO requested CSPIN review and update the Organizational Chart.

On November 14, 2019, the Compensation Committee made a motion to recommend approval of the Organization Chart, with the understanding that there may be some changes as the organization grows.

On November 20, 2019, the Board of Directors suggested to assign leadership names to the chart so that the Board would have a clearer picture of the organization. It was agreed that the Organizational Chart is dynamic and may change as the organization grows. The Board of Directors voted to approve and adopt the CSPIN Organizational Chart.



Effective Date: January 1, 2020

#### Information Item 3 – Human Resources Policies

As part of the Compliance Review, USDOL/DEO have requested CSPIN review and update three (3) HR Policies. See items marked with an asterisk (\*) below. The modification of these, as well as three additional policies helps ensure alignment with rules and regulations outlined by United States Department of Labor (USDOL), Department of Economic Opportunity (DEO), CareerSource Florida (CSF) and HR best practices.

CareerSource Pinellas will review periodically to determine necessary action for creation of new policy or policy revisions.

On November 14, 2019, the following six (6) CSPIN HR policies were brought to the Compensation Committee for review and consideration. The Compensation Committee made a motion to recommend approval of the proposed CSPIN HR Policies.

- Whistleblower\*
- Grievance\*
- Discrimination Complaint\*
- System Access
- Handling and Protecting Personal, Identifiable Information
- Family and Medical Leave Act (FMLA)

On November 20, 2019, the Board of Directors voted to approve and adopt the HR Policies listed above, pending a final review by Legal.

The HR Policies are currently being reviewed by Legal.

## Information Item 4 - Compensation Review-Pay Range Report

A Comprehensive Review was conducted by a third-party consultant firm. The Comprehensive Review report was presented and approved by the Board of Directors at the June 5, 2019 board meeting, effective July 1, 2019.

On November 14, 2019, the Compensation Committee requested that staff present regular compensation summary reports for review.

Based on this request, we present the following compensation summary reports, including total number of current staff, a pay range summary, a list of new hire positions and the average wage.

There are a total of 63 current CareerSource Pinellas employees. Two of these employees are over the maximum range: One is \$164 over (Coordinator) and the other is \$3500 over (Instructor) over the maximum, due to tenure and experience respectively.

There are fourteen (14) employees who are at mid-point and all are due to tenure with the organization, many have been with CareerSource for more than 10 years, others have extensive workforce experience. The positions represented include the following:

Director (1) Career Counselor (3)
Business Services (1) Coordinator (3)
Lead (2) Technician (4)

Since October 2019, CareerSource Pinellas has hired eight (8) new employees, with six (6) at minimum pay range, two (2) at mid-point due to experience. The positions represented include the following:

Special Projects Coordinators (2)

Business Services Account Executive (1)

Administrative Assistant (1)

Directors (2)

HR Business Partner (1)

YouthBuild Instructor (1)



The current average pay is \$51,009.

**Exhibit H** outlines the Job Title Families with their assigned Grade Level and associated Salary Range.

lo	b Family Ti	itles		
30	Grade	i cico		
Job Title Family	Level	Min Salary	Mid Salary	Max Salary
Technicians	102	\$33,580	\$38,640	\$43,700
Instructor	103	\$36,500	\$42,000	\$47,500
Specialist	103	\$36,500	\$42,000	\$47,500
Career Counselor	104	\$39,420	\$45,360	\$51,300
Disability Navigator	104	\$39,420	\$45,360	\$51,300
Instructor, Trades	105	\$42,574	\$48,989	\$55,404
Business Account Executive	105	\$42,574	\$48,989	\$55,404
Lead	105	\$42,574	\$48,989	\$55,404
Coordinator	206	\$45,979	\$52,908	\$59,836
Supervisor	208	\$53,630	\$64,356	\$75,083
HR Business Partner	210	\$62,555	\$75,065	\$87,576
Director	214	\$82,943	\$103,841	\$124,741
CFO	219	\$121,870	\$158,431	\$194,992
CEO	221	\$142 149	\$184 794	\$227.438

Grade	Exemption
100s	Non-Exempt
200s	Exempt

Information Items: None

Other Administrative Matters: None

**Public Comments: None** 

**Committee Members Comments: None** 

Adjournment: The meeting was adjourned at 12:03 pm